



***San Diego Community College District
City College, Mesa College, Miramar College
and
Continuing Education***

**Delineation of Functions
Map of District and College/Continuing Education
Functional Organization**

The San Diego Community College District is comprised of 5 major operational components: City College, Mesa College, Miramar College, Continuing Education and the District administrative departments that support campus and overall operations, including Business Services, Facilities Management, Human Resources, Instructional Services & Planning and Student Services.

Functions that are the responsibility of the District administrative departments are intended to provide for efficiency and continuity of services and programs. Compliance and functions that are statutorily required are also the responsibility of various District operations. The provision of educational programs, student support services, staff development, direct campus operations, and various ancillary functions are the responsibility of each College and Continuing Education.

Following is a delineation of the areas of functional responsibility between the District administrative departments, the Colleges and the Continuing Education program within the San Diego Community College District.

It should be understood that all administrative departments and operations in the District Office are under the final authority of the Chancellor and the College/Continuing Education operations are under the final authority of the President, who reports to the Chancellor. The Board of Trustees is the final level of authority for all functions within the District.

• **Board Policy & Administrative Regulations**
Board of Trustees

The Board of Trustees is responsible for establishing policies that govern all activities related to conducting the business of the District, the Colleges, and Continuing Education. Development and review of policies and procedures are collegial efforts involving a variety of participatory governance groups. For policies and regulations that affect academic and professional matters, the Board relies primarily on the Academic Senates; on matters defined as within the scope of bargaining interests, the Board follows the requirements of negotiations. For administrative matters, the Board relies primarily on the recommendations of staff with input from various constituencies in the development and review process. The general public may comment at public Board meetings on any policy consideration before the Board.

- **Chancellor**

The Chancellor is the Chief Executive Officer of the District and is responsible for the administration of the District in accordance with the policies established by the Board. The execution of all decisions made by the Board concerning operations of the District is the responsibility of the Chancellor.

- **Presidents**

The President is the institutional Chief Executive Officer of the College/Continuing Education. The President reports to the Chancellor. The President is responsible for the day-to-day operation of the total College/Continuing Education program and provides leadership and coordination for the College/Continuing Education community. The Presidents and Chancellor provide overall leadership and authority on all of the functional areas that follow.

- **Budget Development**

District – Executive Vice Chancellor, Business Services

College/Continuing Education – Vice President of Administrative Services

The Board of Trustees delegates budget development to the District administration, under the leadership of the Executive Vice Chancellor, Business Services. While the Board retains its fiduciary responsibility for fiscal oversight, the District office is responsible for establishing and maintaining the budget, in consultation with the Vice Presidents of Administrative Services, as well as other College and Continuing Education leadership. Budget is developed in a collaborative manner. A formula for the distribution of funds to the Colleges, Continuing Education and other District operations has been established through a participatory process. This formula has been refined annually with input from the districtwide budget development committee, comprised of faculty leaders and administrators from throughout the District. Once funds are distributed, the colleges and administrative departments are responsible for the expenditure and monitoring of funds within the constraints of local, state and federal laws. Audits and fiscal controls are the responsibility of the District administrator.

- **Bookstore/Cafeteria (ABSOS)**

District – Executive Vice Chancellor, Business Services

College/Continuing Education – Vice President of Administrative Services

The cafeteria and bookstore are managed and operated as a separate business enterprise of the District - the Auxiliary Business Services Organization (ABSOS). ABSOS is the responsibility of the Executive Vice Chancellor, Business Services. All cafeteria and bookstore operations are managed centrally and have indirect consultative relationships with the Colleges and Continuing Education Vice Presidents of Administrative Services. The Vice Presidents of Administrative

services are responsible for indirect oversight of the orderly, day-to-day bookstore and cafeteria operations.

- **Information Technology**
District – Executive Vice Chancellor, Business Services
Director of Information Technology

Information Technology and computing services support have been contracted out for many years. This organization has provided support for the District's administrative computing, networking/telephony, data center operations, web services, desktop computing, and a 24/7 Help Desk. Beginning July 2010, Information Technology will be incorporated into a District-level organizational structure reporting to the Director of Information Technology. The Information Technology department will continue to support administrative computing, networking/telephony, data center operations, web services support for all faculty and staff computers, as well as a 24/7 Help Desk. Application support for the District's library is provided under contract by the vendor of the library system. Support for instructional labs in the Colleges and Continuing Education is provided by technicians from Information Technology that report to the Colleges and Continuing Education leadership. Additional Instructional Technicians, located on the campuses, also provide support for Instructional computing.

The Director of Information Technology reports to the Executive Vice Chancellor, Business Services. Operational responsibility for the Administrative Finance System, the Human Resources System and the Student Information System resides with the respective Vice Chancellor for each functional area.

- **Legal Services & EEO**
District – Vice Chancellor, Human Resources; Director, Legal Services & EEO
College/Continuing Education – Site Compliance Officer

The Director, Legal Services & EEO is responsible for legal mandates related to compliance and employment. EEO reporting, monitoring, and training are the responsibility of the District Office. Discrimination complaint investigations and resolutions are also the responsibility of the District Office in consultation with the Site Compliance Officer at each College and Continuing Education. The Site Compliance Officer is the first responder to complaints and issues on campus, in consultation with the President, and may resolve certain complaints as appropriate.

- **Facilities and Planning**
District – Vice Chancellor, Facilities Management
College/Continuing Education – Vice President of Administrative Services

The District administration has responsibility for procurement, construction, maintenance and operations of all District facilities and construction projects. The Vice Chancellor, Facilities Management coordinates contracts, leases, facilities planning, construction and maintenance and operations. The District uses the consultation process to provide broad participation in maintenance and

construction of all facilities to ensure campus needs are met. The Colleges and Continuing Education develop facilities master plans and scheduled maintenance priorities that reflect the educational and student support needs of the institutions. These plans form the basis for master planning and facilities development in the District.

The Vice President of Administrative Services is responsible for facilities maintenance and operations along with facilities planning at each College and Continuing Education. The Vice President of Administrative Services oversees the daily operation of the physical plant of the campus, including maintenance, construction projects and operations of facilities.

The District administration is also responsible for two major construction bond projects (Propositions S & N), including the procurement and construction of several major facilities throughout the District. The District office works very closely with the Colleges and Continuing Education, under the leadership of the President and Vice President of Administrative Services, along with faculty and staff, in the design, planning and build-out of each project. The District administration is also responsible for reporting and responding to the Propositions S & N Citizens' Oversight Committee on all matters pertaining to the bond projects.

- **College Police**

**District – Chief of Police; Vice Chancellor, Facilities Management
College/Continuing Education – Police Lieutenant; Vice President,
Administrative Services**

Campus safety and parking operations are the responsibility of the District Office. The College Police Department is a centralized operation reporting to a Chief of Police who reports to the Vice Chancellor, Facilities Management. The Police Department includes P.O.S.T. Certified Police Officers assigned to each College and Continuing Education and a central dispatch for emergency operations. The College Police staff on site at the Colleges and Continuing Education interfaces directly with the President and Vice President of Administrative Services who serves as the college administrative officer responsible for campus safety and parking operations. Resources are managed and deployed centrally to the colleges and Continuing Education, with twenty-four hour coverage, seven (7) days a week. The Chief of Police is also responsible for the development, maintenance and execution of emergency response operations for the District.

- **Fiscal Oversight**

**District – Executive Vice Chancellor, Business Services
College/Continuing Education - Vice President of Administrative Services**

The District Office has the primary responsibility for administering policy and procedures related to the expenditure of funds and has full audit compliance responsibility. Once a budget is developed and approved by the Board of Trustees, the Colleges and Continuing Education have autonomy in determining

campus expenditures so that they can fulfill the College and Continuing Education missions. The District Office is responsible for the annual audit and works with the Colleges and Continuing Education to ensure that revenue and expenditure management conforms to model accounting practices and statutes. The District Office provides for central coordination of purchasing, accounting, grants and contract management and accounts payable activities. The District Office also has an internal auditor who is responsible for monitoring accounting practices and internal controls throughout the organization. The District is fiscally independent.

- **Public Information and Government Relations**
District – Director, Public Information and Government Relations
College/Continuing Education – Public Information Officer

The District has substantial involvement with city, county, state, and federal agencies along with other representatives that interact with and impact the needs of the District. The Director of Public Information and Government Relations works directly with the Chancellor to build partnerships, guide legislative advocacy and maintain relations with federal, state and local agencies and officials, including the media. Direct assistance has been given to the Colleges and Continuing Education to enhance public awareness. Each College and Continuing Education has a Public Information Officer who works closely with the President and also maintains liaison with local, city and county organizations, as well as state and national agencies, to promote public and media relations and activities. The District Office is responsible for several major publications designed to ensure that the community is informed of College and Continuing Education operations and initiatives, including an *Annual Report*, an *Economic Impact Report*, *Propositions S & N Report*, *Board and Chancellor's Cabinet Reports* (monthly) and the *WE – With Excellence*, a quarterly report on current programs and activities. The District Office also maintains the content of the District website, a source of information for both external and internal constituents.

- **Institutional Research & Planning**
District – Vice Chancellor, Student Services; Director, Institutional Research & Planning
College/Continuing Education – President; College Researcher

Institutional Research is a districtwide operation reporting to the Vice Chancellor, Student Services. It consists of a central component responsible for districtwide studies and information, as well as a college-based researcher at each College and Continuing Education. (Currently, only two of the college-based researchers are filled). The college-based researchers report to the Colleges and Continuing Education for work direction and research priorities, along with a formal reporting relationship with the District Office for training, evaluation, research protocols, database management and additional support for projects.

The central office is responsible for annual accountability reporting, enrollment projections, state reporting and developing a culture of evidence for the District. It provides data and information support to district and college/Continuing Education planning efforts. Research including Program Review, Accreditation, Basic Skills, Strategic Planning, ARCC and Enrollment Management. The office maintains a comprehensive website and the staff provide support to the Chancellor and Board of Trustees. The department is also responsible for establishing an annual Research agenda for the district and supporting the colleges and Continuing Education in development of their Research agendas.

- **Instructional Services & Planning**

District – Vice Chancellor, Instructional Services and Planning

Colleges/Continuing Education – Vice President of Instruction/Vice President of Instruction & Student Services (Continuing Education)

Curriculum development, as well as provision of the academic program, is the responsibility of the Vice Presidents of Instruction at the Colleges and Vice President of Instruction and Student Services at Continuing Education. Coordination and alignment of curriculum, including compliance with Title 5 and policy and procedure development related to instruction is the responsibility of the District Office, in consultation with the Colleges and Continuing Education's academic leadership and administration. Coordination of grants and contracts, economic development, online education, International Education, Military Contract Education and several categorically funded career technical programs are also the responsibility of the District Office. Grant development is a collaborative responsibility between the Colleges and the District Office with resources provided by the District Office. The District administration has primary responsibility for developing and maintaining relationships with industry and a Corporate Council to address workforce needs. Oversight of the District's large online education program, including training, website development, and maintenance, is the responsibility of the District Office in coordination with the Colleges and Continuing Education.

- **Human Resources**

District – Vice Chancellor, Human Resources

Colleges/Continuing Education – Vice President of Administrative Services

The Board of Trustees has delegated the responsibilities for Human Resources management to the District administration. The functional responsibilities include negotiations, contract management, hiring procedures and processes, worker's compensation, benefits, employee records, payroll, legal services and risk management. The Vice Chancellor, Human Resources, serves as the chief negotiator for the District, representing the Board of Trustees. Policy and procedure development affecting Human Resources is also coordinated through this office. Job classifications and descriptions are developed and maintained by the District Office. The hiring process is managed and monitored by the District Office. The Presidents and Chancellor are responsible for final hiring decisions. Each College, Continuing Education and District departments have

defined responsibilities for participating in hiring procedures, staff evaluation, and contract administration as it relates to supervisory responsibilities. Payroll is also a collaborative effort between the District Office and the Vice Presidents of Administrative Services at each College and Continuing Education. Legal services related to personnel issues are coordinated through the Vice Chancellor, Human Resources, in consultation with the Chancellor.

- **Risk Management**

District – Vice Chancellor, Human Resources; Risk Manager

College/Continuing Education – Vice President of Administrative Services

Risk management, including workers' compensation claims and legal matters related to District operations are the responsibility of the Vice Chancellor, Human Resources. The Risk Management office works in consultation with the Chancellor's Cabinet for all legal matters, as well as with the Vice President of Administrative Services at each college for workers' compensation and liability matters.

- **Student Services**

District – Vice Chancellor, Student Services

Colleges/Continuing Education – Vice President of Student Services/Vice President of Instruction & Student Services (Continuing Education)

Student Services program development and operations are the responsibility of the Vice Presidents of Student Services at the Colleges and Continuing Education Vice President of Instruction & Student Services. Policy development and oversight, program development, student records, state reporting, state and federal compliance and audit and Institutional Research are the responsibility of the Vice Chancellor, Student Services. Policy review and development are coordinated with the Colleges and Continuing Education's academic and student services leadership. Administrative computing related to students and services, including self-service systems (web-based) and access to student information is also the responsibility of the Vice Chancellor, Student Services, in coordination with the Vice Presidents of Student Services. Compliance with state and federal laws, including legal services related to students and records are also the responsibility of the District Office.

The following standing collegial Councils and Committees provide a means for effective decision-making throughout the District.

District

- **Budget Development and Institutional Planning Advisory Committee**

The Budget Development Committee is a participatory governance committee comprised of representation from faculty, administration, staff and students from the Colleges and District office.

The role of the Budget Development Committee is to make recommendations to the Chancellor and Chancellor's Cabinet on districtwide budget and planning issues. The committee does not address matters that are within the purview of collective bargaining or personnel matters.

- **Chancellor's Cabinet**

The Chancellor's Cabinet is the executive leadership body of the District. It consists of the Presidents, Vice Chancellors and Director of Public Relations. Chaired by the Chancellor, the Chancellor's Cabinet meets weekly to discuss and make decisions on policy matters, planning and budget, fiscal operations, legal affairs and other important matters of the District.

- **Curriculum Instructional Council**

The Curriculum Instructional Council consists of the Vice Chancellor, Instructional Services & Planning, the Vice Presidents of Instruction from each College and Continuing Education and Articulation Officers and Curriculum Committee Chairs from the Colleges and Continuing Education.

The role of the Curriculum Instructional Council is to provide coordination of curriculum and instructional matters, districtwide; to develop policies and guidelines for improvement of instruction and to review all procedures and activities related to instructional programs.

- **District Governance Council**

The District Governance Council serves as the districtwide communication, planning and review forum on matters pertaining to major issues affecting the District. It consists of students, faculty and staff representatives from each College and Continuing Education along with representatives from each of the District administrative offices.

The role of the Council is to review the Board agenda and make recommendations; to share information on major activities in process throughout the District and to

review matters related to educational programs and services, districtwide. The Council does not address matters within the purview of collective bargaining.

- **District Marketing & Outreach Committee**

The District Marketing & Outreach Committee consists of the Governmental Relations Manager, the District Outreach Officer and Information Officer from each College and Continuing Education.

The role of the committee is to serve as the vehicle for reviewing, planning and coordinating marketing and outreach activities to ensure good communication and an effective, complementary balance in marketing and outreach activities between the District and the Colleges and Continuing Education.

- **District Strategic Planning Committee**

The Strategic Planning Committee serves as the districtwide vehicle for initiation and coordination of districtwide strategic planning to ensure good communication and effective oversight of the planning process. The committee is comprised of faculty and administrative representatives from throughout the District. The committee serves as an effective, complementary balance in planning activities between the District and the Colleges and Continuing Education.

- **Management Services Council**

The Management Services Council consists of representation from each of the District administrative offices and the Vice President of Administrative Services from each College and Continuing Education.

The role of the Council is to review matters and make recommendations to the Chancellor's Cabinet related to business services, human resources and facilities policy development and implementation. The Council does not address matters that are negotiable.

- **Student Services Council**

The Student Services Council consists of the Vice Chancellor of Student Services, the Vice President of Student Services from each College and Continuing Education, and a representative of the Academic Senate from each College and Continuing Education.

The role of the Council is to develop, review, monitor and maintain all student services policies and procedures, and processes districtwide; and to develop and review programs and related student services matters to ensure continuity and consistency of the provision of services to students throughout the district.

- **United Student Council**

The United Student Council is comprised of the Student Trustee from each College, along with the district advisor. The role of the Council is to review the Board agenda

and to serve as the participatory voice of students on districtwide matters. The Council is facilitated by the Vice Chancellor, Student Services.

Colleges and Continuing Education

- **Academic Senates**

The role of the Academic Senate is to represent the College and Continuing Education faculty to management at the College and Continuing Education as an integral part of decision-making and problem resolution. The Academic Senates make recommendations to the Governing Board on all academic and professional matters outside of collective bargaining.

- **Associated Students**

The Associated Student Council is the governing body of the students that promote and represent the best interests of the students and the College and Continuing Education. The Associated Students organize and direct many student sponsored programs and activities on campus, as well as provide services, which are designed to meet student needs.

- **Classified Senates**

The Classified Senate is a governance organization that represents the classified staff on matters not related to collective bargaining. The Classified Senate is included in the College and Continuing Education participatory governance councils, holds special events and professional development activities for the staff, and provides opportunities and forums for the sharing of information, ideas and concerns.

- **Participatory Governance Councils**

The President's Cabinet at Mesa College is the participatory governance council of the institution. Chaired by the College President, its membership includes representatives of the Academic Senate (4), Senior Administration (4), Classified Senate (2), Middle Management (1) and Associated Students (2). The President's Cabinet is responsible for college plans, budget development, major decisions, problem-solving and other matters not related to collective bargaining.

The function of the President's Council at City College is similar to that of Mesa College, but the membership composition is slightly different. Membership includes the College President, Senior Administration (3), Academic Senate Officers (3), Institutional Technology Council (1), and Classified Senate (1).

The Miramar College Executive Council (CEC) is the College's primary participatory governance body. Representatives from administration, the Academic Senate, the Classified Senate, and the Associated Students deliberate and seek consensus on issues facing the college; additionally, the CEC orchestrates the college's major initiatives in Strategic Planning, Budget and Planning, Grants and Projects,

Institutional Effectiveness and Learning Outcomes, among others. The CEC also oversees the work of the college's participatory governance committees and facilitates communication among college constituency groups.

The Continuing Education Executive Governance Council is the overarching participatory governance council for the institution. It is comprised of Presidents (1) and Vice Presidents (2) from each of the three constituency groups, respectively, the Administration, the Academic Senate, and the Classified Senate. This body receives recommendations from more than 30 subcommittees and is ultimately charged with making recommendations to the Continuing Education President.

Community Involvement

- **Auxiliary Organization**

The San Diego Community College Auxiliary Organization is a 501(c) (3) nonprofit organization that provides support to the education needs of the Colleges and Continuing Education, annually. The Auxiliary Board is comprised of the College Presidents, Academic Senate representatives, a Student Trustee and District administrators.

- **College and Continuing Education Foundations**

The College and Continuing Education Foundations are 501(c) (3) charitable organizations that support and advance the educational and student support services provided by the Colleges and Continuing Education. At each College and Continuing Education, the Foundation Board of Directors includes both public members and institutional members and is the organizational authority for the Foundation. The Foundations raise and distribute funds for student scholarships and special college projects, annually.

- **District Corporate Council**

The Corporate Council is a group of San Diego's leading business professionals who have committed financial and professional support to the District. The Corporate Council was created to match the needs of the business community with the professional team working to train and educate San Diego's workforce. It serves as a forum for the business perspective and helps the District plan the best educational strategies for students. There are currently 23 corporate members.

- **Citizens' Oversight Committee**

The Citizens' Oversight Committee (COC) was established as a result of the successful passage of Proposition "S," a \$685 million bond issue and Proposition "N," an \$870 million bond issue. The committee is responsible for informing the public concerning the District's expenditure of bond proceeds and ensuring that all the expenditures are in accordance with the law and the ballot measures. The Oversight Committee is also responsible for the preparation and presentation of an annual report of the activities and expenditures for the Board. The law requires a minimum of 7 members; 5 of which must represent specific groups, such as student

government, business organizations, senior citizens' organization, taxpayers' organization and a foundation or advisory council supporting a College or the District. There are currently 17 members.

- **Trustee Advisory Council**

The role of the Trustee Advisory Council is to facilitate communication among citizens, Board members and educators. Members of the Council can be nominated by any Trustee, subject to the approval by the Board as a whole. The current membership is 26.

Student Services – May 2010

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San Diego Community College District Organizational Map

Function	District Responsibilities	College/Continuing Education Responsibilities
<p>Board Policy and Administrative Regulations</p>	<p>Responsible: Board of Trustees</p> <ul style="list-style-type: none"> • Establish policies and procedures that govern all activities of the district • Reply primarily on the academic senates for policies and procedures that affect academic and professional matters • Rely primarily on staff, with input from various constituencies, on administrative matters • Provide fiscal oversight for the district • Work in collegial fashion <p>Board of Trustees Policy: BP 0020 Governance, District Functional Organization</p> <p>Board of Trustees Policies: BP 2010, 2015, 2100, 2105, 2110, 2210, 2220, 2305, 2310, 2315, 2320, 2330, 2340, 2345, 2350, 2355, 2360, 2365, 2410, 2430, 2610, 2720, 2725, 2730, 2735, 2740</p> <p>Responsible: Chancellor</p> <ul style="list-style-type: none"> • Serve as Chief Executive Officer of District • Administer the district in accordance with policies established by Board of Trustees • Execute decisions made by the Board concerning operations • Play a key role in the collective bargaining process • Provide leadership on all functional areas of the district <p>Board of Trustees Policy: BP 0010, Governance, District Administrative Organization</p>	<p>Responsible: President</p> <ul style="list-style-type: none"> • Serve as Chief Administrative Officer of the college/Continuing Education • Responsible for the day-to-day operation of the total educational program • Provide leadership and coordination for college/Continuing Education community • Provide leadership on all functional areas of the college

<p>Budget Development</p>	<p>Responsible: Executive Vice Chancellor, Business Services</p> <ul style="list-style-type: none"> • Provide leadership for budget development • Establish and maintain the budget in consultation with colleges and Continuing Education • Ensure collaborative budget development process • Provide a formula for distribution of funds through a participatory process • Chair District Budget Development Committee • Provide leadership for fiscal controls and audits <p>Board of Trustees Policy: BP 2510, Participation in Local Decision-Making</p> <p>Administrative Procedure: AP 0003.8 Shared Governance Budget Development & Institutional Planning Advisory Committee</p>	<p>Responsible: Vice President, Administrative Services</p> <ul style="list-style-type: none"> • Provide leadership on behalf of colleges and Continuing Education in budget development process • Provide leadership in distribution of funds on campus • Assume responsibility for expenditure of all college/Continuing Education funds within constraints of state and federal law and district fiscal controls
<p>Bookstore/Cafeteria</p>	<p>Responsible: Executive Vice Chancellor, Business Services</p> <ul style="list-style-type: none"> • Responsible for operation of the Auxiliary Services Organization (ABSOS) for bookstore and cafeteria • Responsible for management of cafeteria and bookstore operations in consultation with colleges and Continuing Education 	<p>Responsible: Vice President, Administrative Services</p> <ul style="list-style-type: none"> • Provide indirect oversight of orderly day-to-day operation of the bookstore and cafeteria • Ensure follow-up on student concerns regarding all bookstore and cafeteria matters
<p>Information Technology</p>	<p>Responsible: Executive Vice Chancellor, Business Services Director, Information Technology</p> <ul style="list-style-type: none"> • Provide leadership for centralized IT support for administrative computing, network/telephone, web services, desktop computing and Data Center operations, including a 24/7 IT Help Desk • Provide support for library system under separate contract 	<p>Responsible: IT staff reporting to the colleges</p> <ul style="list-style-type: none"> • Provide Information Technology support for all faculty, staff members and instructional labs in the credit and non-credit programs

	Board of Trustees Policy: BP 0020 Governance, District Functional Organization	
Legal Services and EEO	<p>Responsible: Vice Chancellor, Human Resources Director, Legal Services and EEO</p> <ul style="list-style-type: none"> • Responsible for legal mandates related to compliance and employment • Responsible for EEO reports, discrimination complaints, investigations and resolutions in consultation with the site compliance officer • Responsible for EEO training <p>Board of Trustees Policy: BP 3410 Nondiscrimination</p> <p>Administrative Procedure: AP 3430 Prohibition of Harassment; AP 3435 Discrimination and Harassment Investigations</p>	<p>Responsible: Site Compliance Officer</p> <ul style="list-style-type: none"> • Serve as “first responder” to complaints regarding EEO matters on campus • Consult with district office on complaint investigations and resolutions • Informally resolve certain complaints on campus, in consultation with the President
Facilities and Planning	<p>Responsible: Vice Chancellor, Facilities Management</p> <ul style="list-style-type: none"> • Provide leadership for procurement, construction, maintenance and operations of all facilities and construction projects • Provide coordination for contracts, leases, facilities planning, construction and maintenance and operations • Provide leadership for construction bond projects (S&N), including procurement and construction, in consultation with the college/Continuing Education leadership, to ensure campus needs are met • Ensure effective consultation processes on all facilities matters to ensure campus needs are met 	<p>Responsible: Vice President, Administrative Services</p> <ul style="list-style-type: none"> • Develop facilities plans that reflect educational and student support needs of the college/Continuing Education • Develop scheduled maintenance priorities that reflect needs of the institution • Assume responsibility for facilities planning at each college/campus • Oversee the daily operation of the physical plant, including maintenance and operations, as well as construction projects

<p>College Police</p>	<p>Responsible: Vice Chancellor, Facilities Management Chief of Police</p> <ul style="list-style-type: none"> • Provide leadership for campus safety and police operations • Provide oversight for parking operations • Assume responsibility for central dispatch operations for P.O.S.T. Certified College Police • Provide leadership for Emergency Response Operations Planning and Command Center <p>See: Campus Safety Brochure</p>	<p>Responsible: Vice President, Administrative Services, Police Lieutenant</p> <ul style="list-style-type: none"> • Police officers and campus safety officers are assigned to each campus on a rotation basis to ensure the safety and orderly operation of the campus.
<p>Fiscal Oversight</p>	<p>Responsible: Executive Vice Chancellor, Business Services</p> <ul style="list-style-type: none"> • Administer policy and procedures related to expenditures of funds • Provide leadership for annual audit and compliance • Provide leadership for central coordination of purchasing, accounting, grants and contract management, and accounts payable activities • Provide leadership for ensuring revenue and expenditure management conforms to sound accounting practices and legal statutes 	<p>Responsible: Vice President, Administrative Services</p> <ul style="list-style-type: none"> • Allocate and monitor campus expenditures within approved budget and fiscal controls for the college/Continuing Education • Ensure revenue and expenditure management at the institution conforms to model accounting practices and legal statutes
<p>Public Information & Government Relations</p>	<p>Responsible: Director, Public Information and Government Relations</p> <ul style="list-style-type: none"> • Work directly with city, county, state and federal agency representatives that interact with and impact the needs of the district • Work directly with the Chancellor to build partnerships • Guide legislative advocacy and maintain relations with federal, state and local agencies • Assist the colleges and Continuing Education to support specific initiatives to improve facilities and enhance public awareness • Work with the media to ensure strong public awareness • Prepare and provide effective communication materials for both internal and external audiences • Maintain content for the district website for internal and external audiences 	<p>Responsible: Public Information Officer</p> <ul style="list-style-type: none"> • Work closely with the college president to maintain liaison with local, city, and county organizations, as well as state and national agencies • Promote public and media relations and activities for the college/Continuing Education • Maintain content of college websites for internal and external audiences

<p>Institutional Research & Planning</p>	<p>Responsible: Vice Chancellor, Student Services Director, Institutional Research & Planning</p> <ul style="list-style-type: none"> • Provide leadership to promote and support a culture of evidence, districtwide • Assume responsibility for all research, planning, information and technical needs of the district • Serve in a liaison role to the colleges and Continuing Education • Work with college and Continuing Education communities and individuals to support research and information needs • Maintain a comprehensive Institutional Research website for the district • Provide data and information for important planning and accountability processes and projects including Program Review, Strategic Planning, Accreditation, AARC, Basic Skills and Enrollment Management • Provide staff support to Board of Trustees and Chancellor’s Cabinet for all Institutional Research and Planning needs • Develop annual Research Agenda in collaboration with the colleges and Continuing Education • Chair districtwide Research Committee • Administrative Procedure: AP 0020.1 Districtwide Research Committee 	<p>Responsible: President; College Researcher</p> <ul style="list-style-type: none"> • College-based researchers or liaisons are assigned to each college and Continuing Education to facilitate the information and data needs of the campus • Facilitate the development of a college/Continuing Education Research Agenda • Work with the district Director of Institutional Research for support with projects, designs planning and protocols • Support program review, Institutional planning, accountability and basic skills data, accreditation and ongoing research needs of the colleges/Continuing Education
<p>Instructional Services & Planning</p>	<p>Responsible: Vice Chancellor, Instructional Services & Planning</p> <ul style="list-style-type: none"> • Provide leadership for curriculum coordination and oversight, articulation, grant development, economic development, International Education, and Contract Military Education • Facilitate the curriculum approval process through CurricUNET, an on-line curriculum tracking system 	<p>Responsible: Vice President of Instruction; Vice President of Instruction/Student Services (Continuing Education)</p> <ul style="list-style-type: none"> • Provide leadership for the colleges/Continuing Education instructional program • Provide leadership for curriculum

<ul style="list-style-type: none"> • Provide leadership for compliance with Title 5 • Provide leadership for curriculum alignment in consultation with colleges/Continuing Education and the academic leadership • Develop and maintain all policies and procedures related to instruction • Facilitate the development of college catalogs and class schedules • Provide oversight of categorically funded programs related to economic development • Provide oversight and support of the district’s large online education program, including training and website maintenance and development • Develop and maintain relations with business and industry <p>Board of Trustees Policy: BP 2510 Participation in Local Decision Making</p> <p>Administrative Procedure: AP 0020.2 Instructional Council</p>	<p>development, as well as all aspects of the academic program</p> <ul style="list-style-type: none"> • Facilitate the development of each college and Continuing Education catalog and class schedule, in consultation with the district office • Support grant development which is a coordinated effort between the colleges, Continuing Education and the district • Provide leadership for all instructional support programs including athletics, learning resources, co-curricular programs, as well as many specialized instructional support activities
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<p>Human Resources</p>	<p>Responsible: Vice Chancellor, Human Resources</p> <ul style="list-style-type: none"> • Provide leadership for Human Resources management for the district • Provide leadership for negotiations, contract management, hiring procedures and processes, Worker’s Compensation, Benefits, employee records, payroll, Legal Services and EEO and Risk Management • Serve as the chief negotiator for the district representing the Board of Trustees • Develop and maintain all policies and procedures affecting Human Resources • Coordinate legal matters relating to personnel issues • Maintain job classifications and descriptions • Provide leadership for employee training and development • Oversee all employment contracts 	<p>Responsible: Vice President, Administrative Services</p> <ul style="list-style-type: none"> • Ensure implementation of defined responsibilities for participating in hiring procedures, staff evaluation and contract administration under the leadership of the President • Ensure that college/Continuing Education payroll processes are a collaborative effort with the district office • Oversee employee time keeping and reporting on campus • Ensure compliance with the provision of all employment contracts on the campus
<p>Risk Management</p>	<p>Responsible: Vice Chancellor, Human Resources; Risk Manager</p> <ul style="list-style-type: none"> • Provide leadership and oversight for Risk Management, Worker’s Compensation claims and legal matters in consultation with the Chancellor’s Cabinet • Coordinate Worker’s Compensation liability issues in consultation with the colleges and Continuing Education • Oversee district safety standards to minimize risk to employees and the public • Monitor all insurance policies <p>Administrative Procedure: AP 0220.2 Risk Management Council</p>	<p>Responsible: Vice President, Administrative Services</p> <ul style="list-style-type: none"> • Coordinate Worker’s Compensation matters and liability issues in consultation with district administration • Maintain proper safety conditions on campus to minimize risk to employees, students and the public

<p>Student Services</p>	<p>Responsible: Vice Chancellor, Student Services</p> <ul style="list-style-type: none"> • Provide leadership for policy development and oversight, program development, student records, state and federal compliance and audit for Student Services • Provide leadership for Administrative Computing, Institutional Research and data base management • Provide leadership for student discipline policies and the Student Code of Conduct in consultation with the Vice Presidents, Student Services • Coordinate policy review and development in Student Services in collaboration with the Vice Presidents, Student Services, as well as the colleges/Continuing Education academic leadership • Coordinate all legal matters related to students and records, including student rights and due process and FERPA compliance • Provide leadership for state reporting for apportionment and ensure compliance with all state regulation pertaining to proper state reporting and attendance accounting • Ensure continuity and consistency of student services and programs, districtwide, in collaboration with the Vice Presidents, Student Services <p>Board of Trustees Policy: BP 2510, Participation in Local Decision-Making</p> <p>Administrative Procedure: AP 0020.3 Student Services Council</p>	<p>Responsible: Vice President, Student Services; Vice President Instruction/Student Services (Continuing Education)</p> <ul style="list-style-type: none"> • Provide leadership for the Student Services division at the colleges and Continuing Education including Matriculation services, EOPS, DSPS, Counseling, Financial Aid, TRIO, Veterans Affairs, Student Affairs, Student Discipline and Admission and Records • Provide leadership for the provision of comprehensive services to students • Coordinate policy review and development with the district and academic leadership • Oversee the review and approval of policy exceptions pertaining to students and records • Coordinate with the other colleges and Continuing Education to ensure continuity of services for students, districtwide • Provide leadership for many specialized support services and activities on campus • Ensure adherence to district policies and procedures in Student Services
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Standing District Collegial Councils and Committees

DISTRICT	COMMITTEE STRUCTURE	RESPONSIBILITIES
Budget Development & Institutional Planning Advisory Committee	<ul style="list-style-type: none"> • Participatory governance committee comprised of representation from faculty, administrators, staff and students from the colleges, Continuing Education and district <p>Administrative Procedure: AP 0003.8 Shared Governance Budget Development & Institutional Planning Advisory Committee</p>	<ul style="list-style-type: none"> • Makes recommendations to the Chancellor's Cabinet on districtwide planning and budget matters
Chancellor's Cabinet	<ul style="list-style-type: none"> • An executive leadership body consisting of the Presidents, Vice Chancellors and the Director of Public Information 	<ul style="list-style-type: none"> • Provides leadership on policy matters, planning and budget, employment, legal affairs and other matters of the district
Curriculum Instructional Council	<ul style="list-style-type: none"> • Serves as the districtwide Curriculum Council • Consists of the Vice Chancellor of Instructional Services & Planning, the Vice President of Instruction from each college and Continuing Education and Academic Senate representatives from each college and Continuing Education <p>Administrative Procedure: AP 0020.2 Instructional Council</p>	<ul style="list-style-type: none"> • Provides coordination of curriculum, districtwide • Makes recommendations on policies and procedures for improvement of instruction, districtwide • Reviews all procedures and activities related to instructional programs and activities
District Governance Council	<ul style="list-style-type: none"> • Serves as the district shared governance structure • Consists of students, faculty and staff from each college, Continuing Education and the district <p>Administrative Procedure: AP 0020.6 District Governance Council</p>	<ul style="list-style-type: none"> • Reviews the Board agenda and makes recommendations • Shares information on major activities in process throughout the district • Reviews districtwide matters related to educational programs and services

		<ul style="list-style-type: none">• Makes recommendations on proposed changes to policies and procedures
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District Marketing and Outreach	<ul style="list-style-type: none"> Consists of the Director of Governmental Relations, as well as the Outreach Officers and the Public Information Officers from each college and Continuing Education <p>Administrative Procedure: AP 0020.5 Communications Council</p>	<ul style="list-style-type: none"> Provides recommendations to the Chancellor’s Cabinet on public information/relations policy development and implementation Identifies and addresses public relations issues Ensure a coordinated marketing and outreach presence, districtwide
District Strategic Planning Committee	<ul style="list-style-type: none"> Serves as the vehicle for initiation and coordination of districtwide strategic planning to ensure good communication and effective oversight of the planning process Consists of faculty and administrative representatives from throughout the district 	<ul style="list-style-type: none"> The committee serves as an effective, complementary balance in planning activities between the district and the Colleges and Continuing Education
Management Services Council	<ul style="list-style-type: none"> Serves as the district shared governance for all structure matters related to Facilities, Human Resources and Business Services Consists of representation from each of the district administrative offices and the Vice President, Administrative Services from each college and Continuing Education <p>Administrative Procedure: AP 0020.7 Management Services Council</p>	<ul style="list-style-type: none"> Reviews and makes recommendations to Chancellor’s Cabinet related to Business Services, Human Resources and Facilities Policy Development and Implementation Policy
Student Services Council	<ul style="list-style-type: none"> Serves as the district shared governance board for all matters related to student services Consists of the Vice Chancellor of Student Services, the Vice President of Student Services from each college and Continuing Education, and a representative of the 	<ul style="list-style-type: none"> Develops, reviews, monitors and maintains all student services policies and procedures, districtwide Develops and reviews all programs related to student services matters, including administrative

	<p>Academic Senate from each college and Continuing Education</p> <p>Administrative Procedure: AP 0020.3 Student Services Council</p>	<p>systems</p> <ul style="list-style-type: none"> • Addresses all policy matters in Student Services
United Student Council	<ul style="list-style-type: none"> • Serves as the districtwide student governance body • It is comprised of the Student Trustee from each college, along with the district advisor 	<ul style="list-style-type: none"> • Reviews the Board agenda and serves as the participatory voice of students on districtwide matters

Standing College Collegial Councils and Committees

COLLEGE	COMMITTEE STRUCTURE	RESPONSIBILITIES
Academic Senate	<ul style="list-style-type: none"> • Academic Senate <p>Board of Trustees Policy: BP 0210 Academic Senate and Faculty Council</p>	<ul style="list-style-type: none"> • Represents the college faculty to management at the college/Continuing Education as an integral part of decision-making and problem resolution • Recommendations are made to the Governing Board on academic and professional matters outside of collective bargaining
Associated Students	<ul style="list-style-type: none"> • Serves as the Governing Board of Students 	<ul style="list-style-type: none"> • Promotes and represents the best interests of the students and the college • Organizes and directs many student sponsored programs and activities on campus
Classified Senates	<ul style="list-style-type: none"> • Governance organization 	<ul style="list-style-type: none"> • Represents the classified staff on matters not related to collective bargaining • Participates in the college/Continuing Education participatory governance councils; plans special events for staff and provides opportunities and forums for information sharing

Participatory Governance Councils	<ul style="list-style-type: none"> • Mesa College <ul style="list-style-type: none"> ○ The College President, representatives from the Academic Senate, senior administration, Classified Senate, middle management and Associated Students 	<ul style="list-style-type: none"> • Responsible for college planning, budget development, as well as deliberations on important decisions and issues
	<ul style="list-style-type: none"> • City College <ul style="list-style-type: none"> ○ The College President, representatives from the Academic Senate, senior administration, Classified Senate President, middle management, Associated Students, and Public Information Officer 	<ul style="list-style-type: none"> • Responsible for college planning, budget development, as well as deliberations on important decisions and issues
	<ul style="list-style-type: none"> • Miramar College <ul style="list-style-type: none"> ○ The College President, representatives from administration, Academic Senate, Classified Senate, and Associated Students 	<ul style="list-style-type: none"> • Deliberate and seek consensus on issues facing the college • Orchestrate the college's major initiatives in Strategic Planning, Budget and Planning, Grants and Projects, Institutional Effectiveness and Learning Outcomes • Oversee the work of the college's shared governance committees and facilitates communication among the college constituency groups

Standing Community Collegial Councils and Committees

COMMUNITY INVOLVEMENT	COMMITTEE STRUCTURE	RESPONSIBILITIES
Auxiliary Organization	<ul style="list-style-type: none"> Consists of College Presidents, Academic Senate representatives 	<ul style="list-style-type: none"> Undertakes contract education and other permitted activities that provide annual direct support to the colleges
College Foundations	<ul style="list-style-type: none"> Includes both public members and institutional members 	<ul style="list-style-type: none"> Supports and advances the educational and student services provided by the colleges Annually raises and distributes funds for student scholarships and special college projects
District Corporate Council	<ul style="list-style-type: none"> Group of San Diego's leading business professionals 	<ul style="list-style-type: none"> Serves as a forum for the business perspective and helps the district plan the best educational strategies for students
Citizens' Oversight Committee (COC)	<ul style="list-style-type: none"> Consists of members from student government, business organizations, senior citizens' organization, taxpayers' organization and a foundation or advisory council supporting a college or the district 	<ul style="list-style-type: none"> Responsible for informing the public concerning the district's expenditure of bond proceeds; reviews those expenditures and ensures that the expenditures are spent in accordance with the law and the ballot measure Prepares and presents an annual report of the activities and expenditures to the Board
Trustee Advisory Committee	<ul style="list-style-type: none"> Each Trustee appoints members from the community <p>Board of Trustees Policy: BP 1020 Trustee Advisory Councils, Policies and Bylaws Governing the Formation and Operation</p>	<ul style="list-style-type: none"> Facilitates communication among community members Board members and educators